## Risk Matrix

		Low	Medium	High	Extreme
	Unlikely	Low (1)	Low (2)	Low (3)	Low (4)
	Possible	Low (2)	(4)	Medium (6)	Medium (8)
Probability	Likely	Low (3)	Medium (6)	Medium (9)	High (12)
	Almost Certain	Low (4)	Medium (8)	High (12)	High (16)





## Financial

## Inherent Risk

Risk Reference	Nature / Description of Risk Risk Owner	Probability	Impact	Risk Score	Actions to Mitigate	Actions to Mitigate Risk	Transfer detail	Additional Detail	LA / Hub	Escalation from LA detail	Following Mitigation			Date appear on ERW	Date taken off ERW Register	
Keterence								(if necessary and date)			(if necessary and date)	Probability	Impact	Risk Score	Register	kegister
1	WG Funding may not be timely resulting in underspend at the end of the financial year	Managing Director / Section 151 Officer	Likely	High	9	Tolerate	Effective plans locally to mitigate impact.  Financial forward planning with contingency arrangements so that essential implementation is not hindered.  Constant communication with WG to improve expectation.  Communication to WG		2016-17 commitment form WG to work more effective with regions and LAs, should help situation. MD success at getting fair funding formula for all regions will positively impact on ERW	N/A		Likely	Medium	6	March 2015	
2	Measured impact does not reflect value for money on ERW's work outcomes	Managing Director	Likely	Medium	6	Treat	Comprehensive VFM Framework in place. In house monitoring of effectiveness; support in any identified areas of concern. Regular reports to Exec. Board. VFM monitoring and recommendations from Internal Audit undertaken.		Suggest taking of register after Exec. Board and Joint Committee review VFM Framework and reports. Due to reposrt to JC July 2016 comarison data with other regions.	N/A		Unlikely	Low	1	March 2015	
3	Local Authorities do not meet their- requirements for funding the Consortium	Directors	Unlikely	High	3	Treat	Adherence to the Legal- Agreement. Full commitment from all LA's.		Finanical report to JC note increase required in 2017-18	<del>N/A</del>		Unlikely	Łow	1	March 2015	<del>July 2015</del>
4	<del>EIG in year cut</del>	Section 151 Officer	<del>Possible</del>	High	6	Escalate WG	ADEW WLGA	Escalate to WG		<del>N/A</del>					March 2015	
5	Individual LAs fail to comply with Grant Regulations and limited assurance given from other LA's to PCC	Section 151 Officer and Head of Internal Audit	Likely	High	9	Treat	Clear agreed financial guidance and procedures. Correspondence from Section 151 Officer and Internal Audit to all LA's. Assurance for PCC from each LA. Improved communication and understanding of roles, responsibilities and risks. Training and termly finance officers meeting.			N/A		Possible	Medium	4	March 2015	
6	Region not funded fairly by WG in proportion to number of schools, pupils and teachers		Likely	High	9	Escalate WG	On-going correspondence to WG over past year. Comittment given re sparcity		Constant on-going discussions with WG. JC opt not to write to WG but to raise via representatives. Limited control on external factors. Breakthrough in discussions but nothing confirmed in writing 10.5.16	N/A		Unlikely	Low	1	March 2015	

June 2017

7	Financial pressures in each LA leading to cuts affecting school LAs services		Likely	High	9	ERW maintains high delegation rate to schools	On-going information and discussion. Impact on capacity and willingness of schools to engage on self improving system. Further work with HT board to ensure clarity around epectations of HT to collaborate and the remuneration.	Almost Certain	High	October 2015
8	The region has received two letters from WG outlining the concerns that ERW is not using its "Regional Grants" within the spirit of the terms and conditions. Risk that funding may be withdrawn	irector, Directors Likely	y	Hgh	9					